High-Speed Rail in Asia: The Taiwan Experience



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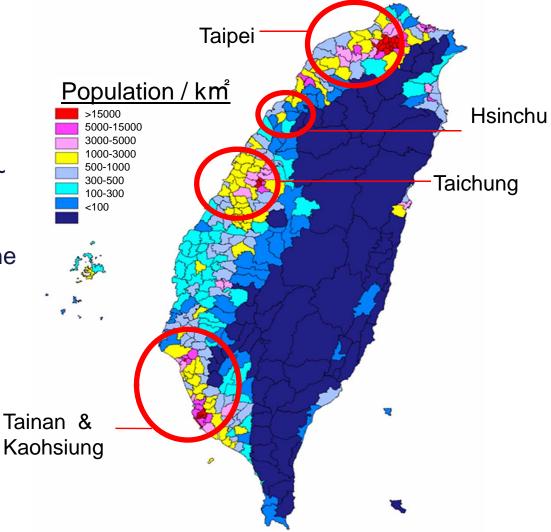
Agenda

- 1. Background Information
- 2. Operation of Taiwan High Speed Rail
- 3. Financial Sustainability
- 4. Governance Sustainability
- 5. Conclusion & Recommendation



94% of Taiwan's Population Live Along the West Corridor (20% of land)

Urbanization
phenomenon/issue ~
But, at least, we
identified a corridor
which can support the
HSR.



Travel Time Comparison among Modes

Taipei to Kaohsiung (345 km)

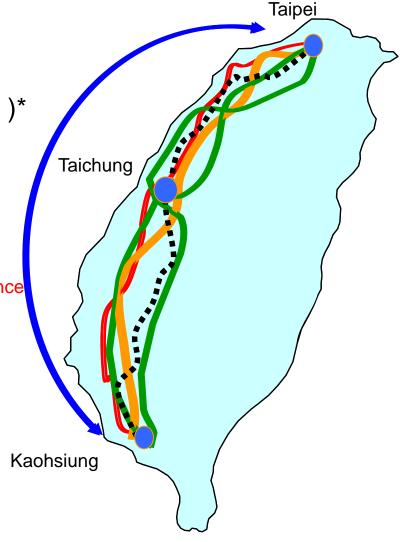
—— Secondary Highway (8 –10 hours)*

Freeway $(5-6 \text{ hours})^*$

Traditional Railway (5 – 8 hours)

Air (50min) 1. Check in 20 min in advance Only 2 flights/week

High Speed Rail (90 min)



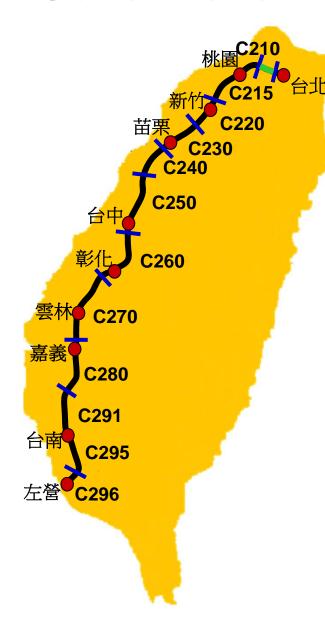
^{*} Without Considering Traffic Congestion

Taiwan High Speed Rail



Total length: 345 km

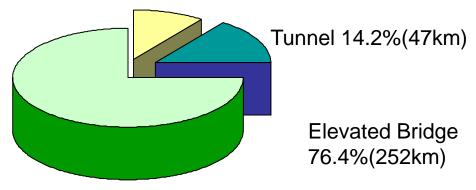
Construction



Magic #: 345 km!

- Total 330Km + 15KM Tunnel provided by Government
- Total Budget: US\$16~17B

Embankment 9.4%(31km)







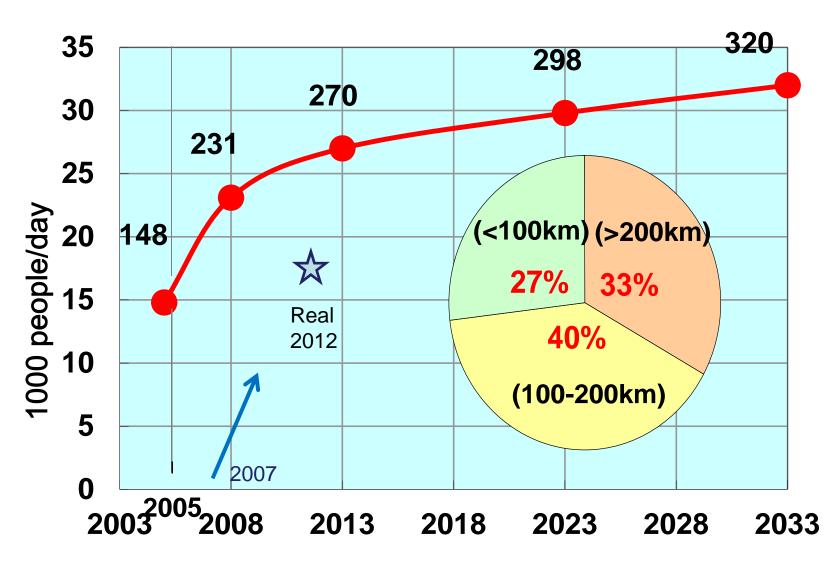






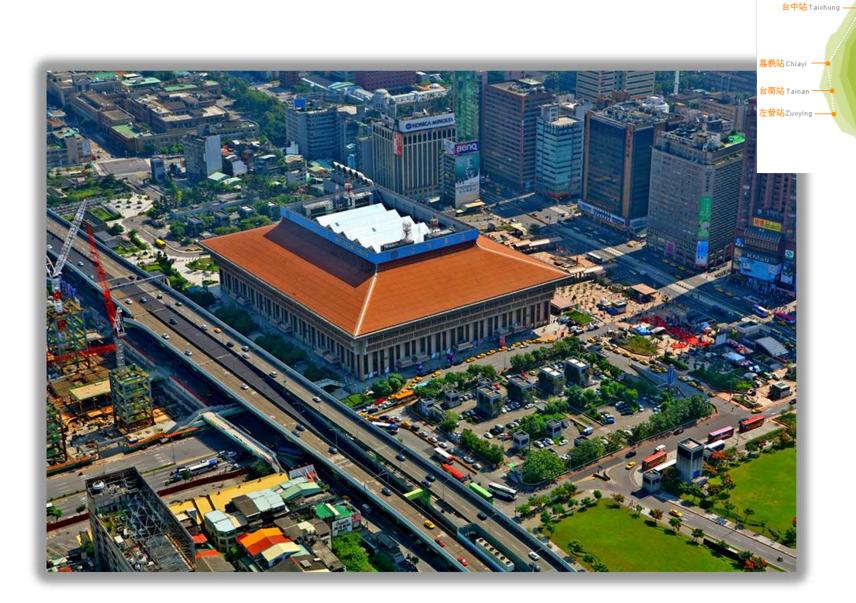


Demand Forecasting



Source: THSRC, 2002.05

Taipei Station



板橋站Banciao —

Banciao Station



板橋站Banciao —

HSR Taoyuan Station



板橋站Banciao —

HSR Hsinchu Station



板橋站Banciao —

HSR Taichung Station



板橋站Banciao —

HSR Chiayi Station





HSR Tainan Station

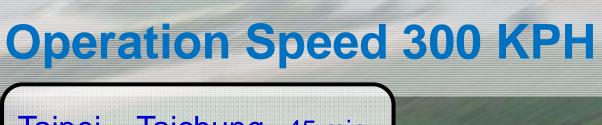


板橋站Banciao —

Zuoying Station



板橋站Banciao —



Taipei – Taichung 45 min

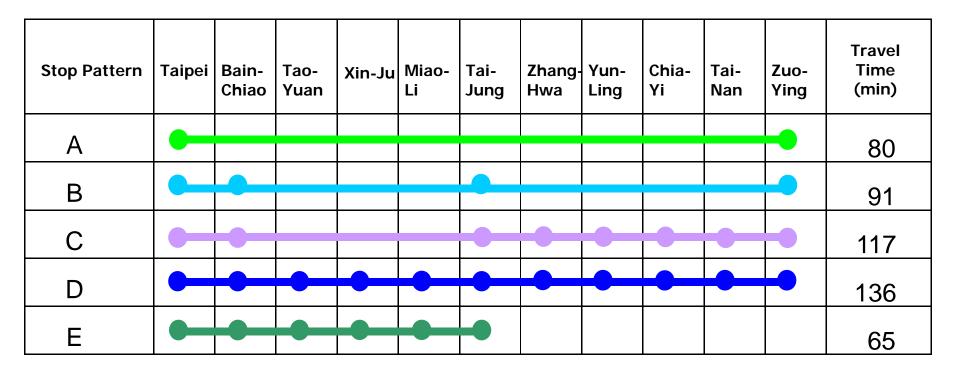
Taipei – Zuoying 90 min

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Taiwan HSR Operation(1/3)

Operation Plan- Stopping Pattern



Tentative Daily Frequency 2007: 60

2013:100

2033: 120

Taiwan HSR Operation(2/3)

2007.01.05~2011.12

Total Train Service 190,000 (approx.)

No. of Passengers 140,000,000 (approx.)

Passenger-km 28 billion (approx.)

Loading Factor 52 % (approx.)



Taiwan HSR Operation(3/3)

2007.01.05~2011.12

Service Reliability 99.51%

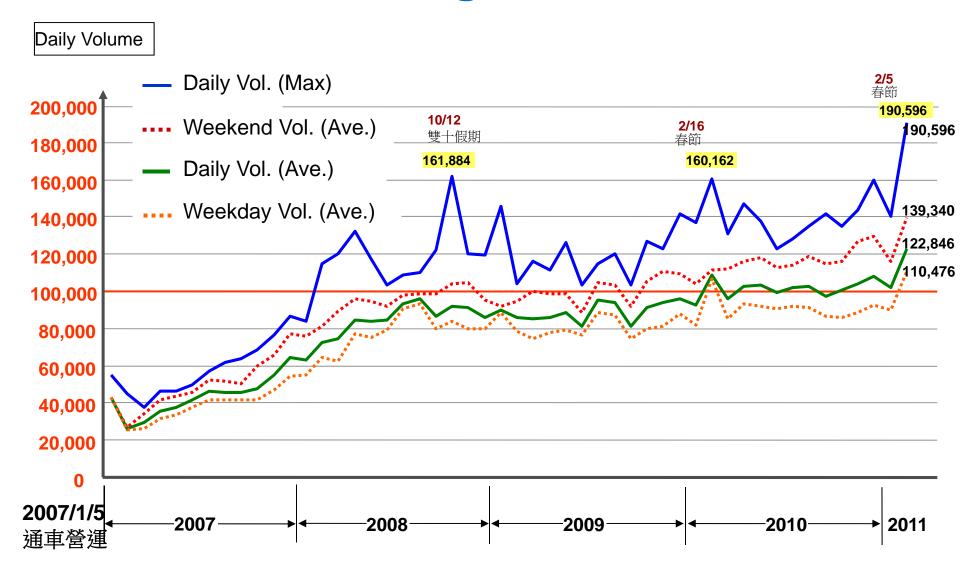
Service Punctuality 99.30% (<5min)

Average Delay Time 0.25 min

No.of Operation Accident 0



Growth of Passenger Volume



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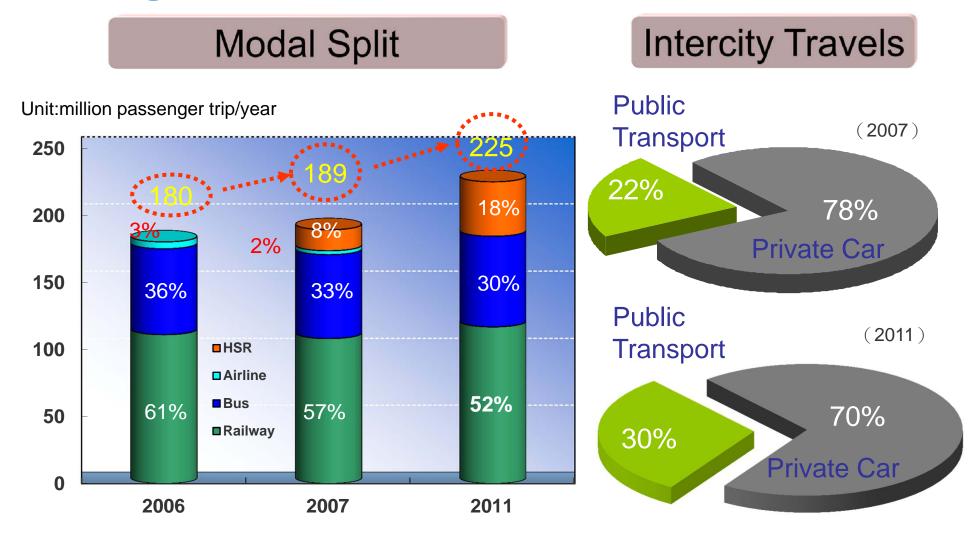
Vehicle: 700T





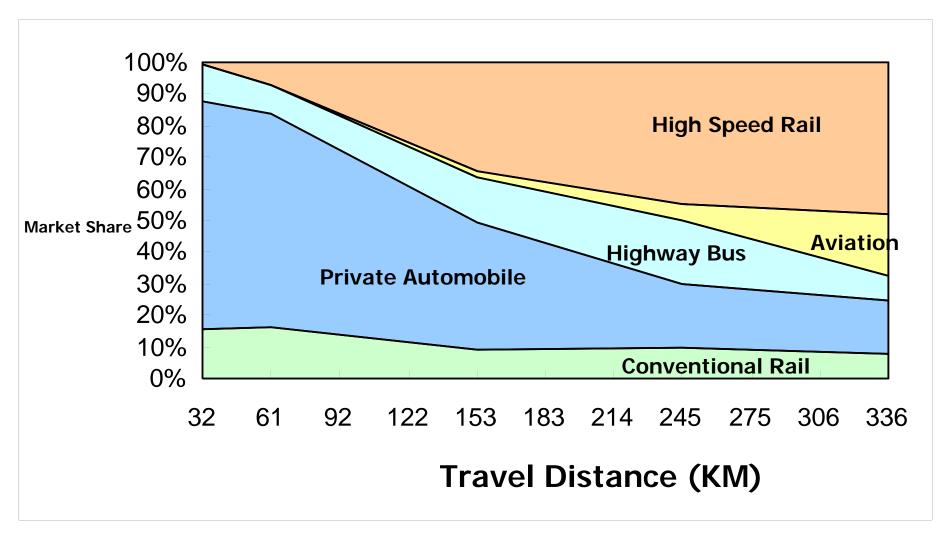


Intercity Travel Demand Along Taiwan's Western Corridor



Source: "THI Consultants, Inc", 2008 & THSRC

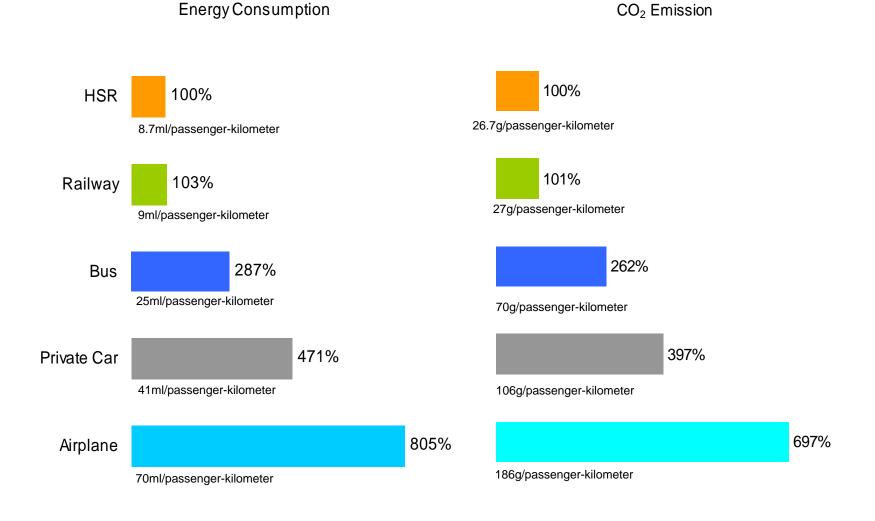
Market Share of Intercity Travel Demand



Based on Study on 2003.05

Note: Only for Trips from Taipei age 24

Sustainable Mobility: Energy Consumption and CO2 Emission



Socio-Economic Impact of THSR (2007.01.05~2007.12.31)

Energy Saving

(Compare to Private Car)
110 Thousand Kilo-Liters oil equivalent or US\$80 Million

CO2 Emission Reducing

(Compare to Private Car) 280,000 Tons CO2 or 18000 hectares Forest Parks

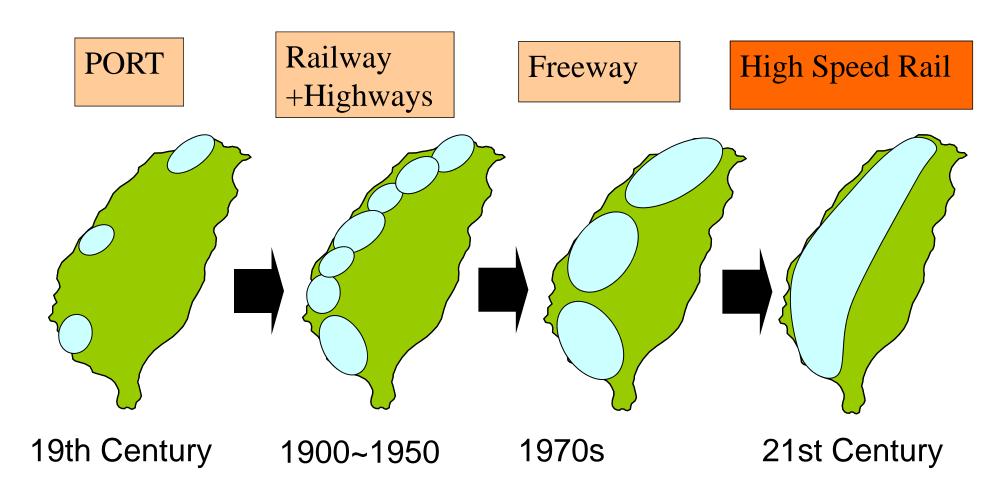
Time Saving

26 Million Hours = US\$30 Million

Economic Development Improvement → Hard to quantify

Safety, Reliability & Comfort → Hard to quantify

Taiwan Western Corridor – One-Day Living Circle



Transfer Service Strategic Planning of Taiwan High Speed Rail

Planning Strategy and Guidelines

- 1. Internalization of Transfer and Feeder Facilities
- 2. Intermodal Station: Multiple Alternatives
- 3. Priority of Public Transport Modes













PPP Model - The BOT

	Build	Operate	Transfer
Government	Obtain the Land	Design and Construction of Nangang-Banqiao Section	
	Project Management and Oversee		
THSRC	Operation Concession (35 Years) & Construction		
	Right for Affiliated Business (35 Years)		
	Land Development Right (50 Years): 500m Circle 2 ~ 3 km → Central and Local government to develop		

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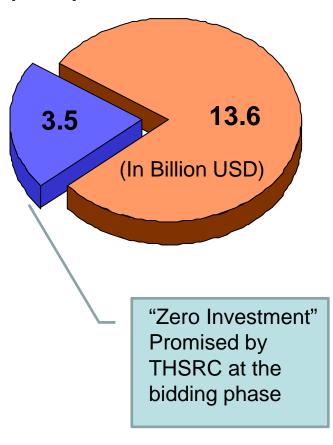
Financial Sustainability

- Investment (including: facilities constructed before the concession; Direct \$ (gov. funds) → shareholder)
- Loan from State Banks (due to global economy downturn, no foreign bank involved)
- Re-negotiation of the Interest Rate (due to lowridership at beginning phase of HSR operation)
- Re-calculation of Depreciation (linear → performance-based)

Government vs. Private Investment

■ Total Cost: 17 B (USD)

Taiwan
Government's
Involvement
(including: preHSR
construction,
direct funding as
stakeholder)



Taiwan HSR Corporation Investment

At the end, THSRC DOES plan to buy out the gov. share after making profit.

Financial Independence

Governance Sustainability

- Create an Institutional Framework to make HSR happen
 - ✓ The HSR Bureau oversees the THSRC to ensure the quality
 (e.g., loading factor < 75%)
 </p>
 - ✓ Law/Regulation enacted to encourage private sector's investment
- Urban Planning and Land Development with help from Local Government
 - ✓ HSR Stations at remote area → for purpose of developing new town
 - ✓ Taipei and Kaohsiung Stations → Development w. TOD concept

Conclusion

- Governance and Financial Sustainability is crucial for Mega Infrastructure Project
- Taiwan's PPP Business Model → bring private sector's investment, efficiency on construction, innovative operation and marketing, total budget is not booming, etc.
- 3. Government Step-in → in some way, it solved some problem, however..
 - ✓ Bureaucracy got introduced (P > p)
 - ✓ Still "institutional barriers" between local and central government → so, the new towns are not fully developed.

Recommendation

- 1. CA (or else where) should clearly identify the benefit (can and can not be quantified) of HSR; to determine the "Go or No-Go" of HSR project.
- 2. Considering Taiwan (or else where) as example to CA (or else where), a cautious comparison between 2 places is needed.
 - For example, the development of Chinese HSR Network was due to the air control (only 20% sky are open for business aircraft); also due to a "supplyoriented

- Do we have \$ to make \$?
- Do we (CA) have such environment to "grow" the usage of CA HSR? (can the behavior be changed?)
- Do we have a strong government? Or, do we need? Page 34

Thank you ~ Q & A

